- Freedom to come and go as desired
- Congregate dining & group space
- On-site support services including case managers, housing specialists, harm reduction teams, and recovery coaches
- Weekly visits from MAT and Healthcare for the Homeless
- Single and Double bedrooms
- Private baths
- Supported use including 24/7 overdose prevention services

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Eligibility and Intake

Eligibility: People who are sleeping unsheltered within 1 mile of the Mass & Cass encampment, are actively using substances, and have the longest histories of homelessness in Boston. In process of expanding eligibility to city-wide individuals.

Referral Process: The City's Office of Recovery Services announces available beds each morning to outreach partners. Weekly conferences for complex cases; mechanism for non-outreach agencies to refer. ORS coordinates placement. Once accepted to LTS, bed is held for 3 days.

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City-Wide Outcomes

- 585 guests placed across 7 sites (6 remaining) since January 2022.
- Average length of stay = 5 months
- 194 people placed into permanent housing. (42% of those who moved out. Average length of time for those housed = 7 months).

Victory Programs' Outcomes

- 208 people housed
- 49 people placed into permanent housing.
- 18 potentially fatal overdoses reversed
- 13 residents completed an inpatient treatment program
- 43 people started medication assisted treatment
- 40 engaged with mental health services
- 48 started outpatient SUD services

- 132 met with a primary care physician
- 86 individuals obtained cash or non-cash benefits
- 34 people moved to different transitional housing
- 154 individuals have an active housing plan

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Operating Budget

Revenue: $5,756,500

⅓ City funds (ARPA) and ⅔ State funds (ARPA and Opioid Settlement)

Project Expenses :

- Salaries: $1,272,000
- Tax & Fringe: $259,000
- Training & Consulting: $12,000
- Office Expenses: $11,700
- Equipment: $5,000
- Occupancy: $3,053,000
- Security: $150,000

- Transportation: $7,000
- Food: $250,000
- Housekeeping: $20,000
- Incidentals: $3,500
- Repairs & Maintenance: $55,000

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Community Need and Our Response

We are determined to find new and creative housing solutions to meet the increasing need for supportive, low-threshold housing for those experiencing chronic homelessness, mental and physical illness, substance use, and trauma secure a safe and compassionate place to call home.

- **HUD's point in time data** for the City of Boston indicated 1,276 individuals were in emergency shelter, 289 individuals were in transitional housing, and 169 individuals were unsheltered in January 2023 - this translates to 1,734 individuals in need of permanent housing. These number do not include 2,296 parents and children who were unstably housed in January 2023 or the countless individuals and families who are staying with friends, family, or acquaintances.

- **Victory Programs' Low -Threshold Housing Programs** are based on a housing first model. The model does not have strict entry requirements or barriers related to abstinence or active engagement in substance use or treatment. Since September of 2021, 60 chronically homeless individuals have been placed into VPI's low-threshold, permanent supportive housing.

- **Harm Reduction** is an evidence-based practice that reduces harm from drug use, complex behaviors and trauma, and engages people in connection and care through living in congregate settings, 1:1 case management, referrals, housing navigation, and compassionate support. All of Victory Programs' programs are rooted in the principles and practices of harm reduction.

- **Ongoing, Long-Term Stabilization Services** are critical to supporting individuals in maintaining long-term financial and housing stability, and engagement in healthcare including treatment for substance use, mental and physical health. These services are built into all of the low threshold programs including the one proposed for this site.

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Q&A