

2012

ANNUAL REPORT



National Alliance to  
END HOMELESSNESS

OUR MISSION:

---

THE NATIONAL ALLIANCE  
TO END HOMELESSNESS  
IS A NONPARTISAN ORGANIZATION  
COMMITTED TO  
**PREVENTING  
& ENDING  
HOMELESSNESS**  
IN THE UNITED STATES,




---

NAN ROMAN

*President and CEO*  
National Alliance to  
End Homelessness

## LETTER *from the* PRESIDENT

*Dear Friends and Colleagues,*

**2012 was a year of obstacles and successes.**

The slow recovery of the U.S. economy perpetuated the conditions that cause homelessness, while a difficult political environment in Washington slowed investment in solutions. Together, they created a challenging environment for the work of ending homelessness.

Despite that, homelessness did not increase in 2012; in fact, it decreased in 22 states and declined slightly across the nation. Chronic, long-term homelessness, and veteran homelessness both went down substantially. The trend of increasing family homelessness was halted, and important first steps were taken on the path to ending youth homelessness. Why did this happen? The Alliance and its partners continued to identify and implement more effective and cost-efficient approaches to ending homelessness.

This was possible because the critical federal financial support for homeless programs stayed steady, and the Administration and some key members of Congress remained determined to solve the problem. In 2009, Congress passed and President Obama signed the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act. This re-tooling of the largest federal homeless assistance program began to change things in a big way in 2012.

At the Alliance, our staff formed new partnerships with homeless advocates, local and federal officials, and other stakeholders to advocate for evidence-based, cost-effective solutions. We stayed hard at work producing the latest research and guidance for communities and homeless assistance providers across the country so that they could work more efficiently and more cost-effectively, and target their services more precisely.

The Alliance is committed to help communities implement promising innovations, and increase the adoption of proven interventions like permanent supportive housing and rapid re-housing. We are dedicated to ensuring that solid public policy supports these solutions.

Ending homelessness is an audacious goal, and to many it seems unachievable. We disagree. It is possible, and for us at the National Alliance to End Homelessness, achieving it is our everyday task. Neither the poor economy nor political gridlock will be enough to stop the movement to end homelessness. That is what we believe, and we are not alone.

**We thank you for your support.**

# Who Experiences HOMELESSNESS?



## FAMILIES

Adults and children in families make up 38 percent of the homeless population. The typical homeless family consists of one adult, usually a younger female, and one or two children. Affordable housing and domestic violence are frequently cited causes of homelessness among families.



## YOUTH

While the overall number of homeless youth is not known, the Alliance estimates that 530,000 youth experience homelessness over the course of a year. Family conflict is the most commonly given reason for why a youth becomes homeless.



## VETERANS

Veterans make up 14 percent of the overall homeless population and female veterans appear to be at heightened risk of homelessness. Veteran homelessness has been steadily decreasing over the past several years with increased federal investment in homeless assistance programs for homeless veterans and their families.



## CHRONIC

Chronically homeless people, the people on the streets that are most closely associated with homelessness, make up about 17 percent of the overall homeless population. Homelessness among this population has decreased steadily over the past several years.



## INDIVIDUALS

Individuals make up the largest portion of homeless population and yet most remain in emergency shelters for less than a month. Minorities, particularly African Americans, are overrepresented amongst this group.

**ON ANY GIVEN NIGHT** in the United States, more than half a million people experience homelessness. They are people just like you: veterans and families, children and teenagers, the elderly and disabled. Many of them live desperate lives on the streets, in abandoned buildings, and in other places not fit for human habitation. There is no excuse for this. In a nation as wealthy as ours, where human life is valued, we should have the resources and the will to ensure that no one experiences homelessness.

Homelessness is devastating for the communities and individuals it affects. But, the Alliance and its partners have the expertise and knowledge to end it. Recent economic challenges have only strengthened our resolve. We are hard at work advocating for more effective homeless assistance policies and are busy producing the research and tools that will help advocates end homelessness in their communities and prevent homelessness before it happens.

Even in the face of persistent unemployment and increasing poverty, our progress will continue. Reports and research from communities around the country show that focusing on cost-effective, evidenced-based solutions works. Our efforts and those of our partners are reducing homelessness and increasing the capacity for communities to serve the most vulnerable. But important work still remains.



# HOW WE ARE HELPING

## EDUCATING LEADERS

The Alliance publishes reports and briefs that bring attention to homelessness as a national issue and inform the policy debate on federal, state, and local levels. Quality data and research drive the Alliance's approach to working with policymakers to develop and improve legislation and funding for homelessness assistance.

## IMPACTING COMMUNITIES

A PRIORITY of the Alliance's work is to provide local programs with the tools they need to help people maintain stable housing. We know that ending homelessness begins with the front line programs that serve people at risk of and experiencing homelessness.

## SOLUTIONS FOR CHANGE

The Alliance works with partners across the country to develop and implement strategies that end homelessness.

Together, these strategies are resulting in significant progress towards reaching this goal.

- Prevent homelessness before it occurs.
- Focus on timely returns to permanent housing.
- Implement evidence-based strategies at the community level.
- Strengthen the support system for vulnerable Americans.

*With Your Help, We Can And Will*  
**END HOMELESSNESS  
 IN AMERICA.**



# KEY ACCOMPLISHMENTS

---

## HOMELESSNESS DID NOT INCREASE

---

Although overall homelessness declined less than 1% (.4%), progress was made.

- Homelessness went down in 22 states between 2011 and 2012.
- Chronic homelessness went down by 7% to 99,894.
- Veteran homelessness decreased by 7.2% to 62,619.

## SECURED FEDERAL RESOURCES FOR HOMELESS ASSISTANCE

---

- The U.S. Department of Housing and Urban Development's funding for homeless programs INCREASED 1.5%.
- The U.S. Department of Veterans Affairs funding for homeless programs INCREASED 32.7%.
- 22,017 households received Supportive Services for Veterans Families (SSVF) vouchers.

## ENDING YOUTH HOMELESSNESS WAS MADE A NATIONAL PRIORITY

---

- The federal government placed a new emphasis on homeless youth to help scale resources and measure progress.
- The Alliance developed a framework for ending youth homelessness.

A GROWING NUMBER OF COMMUNITIES  
ACROSS THE COUNTRY DEVELOPED AND  
IMPLEMENTED HOUSING FOCUSED BEST  
PRACTICES FOR ENDING HOMELESSNESS.



# OUR WORK

The Alliance works with a network of over 10,000 partners in the private, public, and nonprofit sectors to implement strategies that end homelessness. In 2012, the Alliance worked across the country to help communities achieve their goal of ending homelessness. The following are some of our major accomplishments in research, education, policy reform, and capacity building.

## RESEARCH & EDUCATION

The Alliance's Homelessness Research Institute (HRI) publishes reports and briefs that bring attention to homelessness as a national issue, and inform the policy debate on federal, state, and local levels. Quality data and research drive the Alliance's approach to working with policymakers to develop and improve legislation and funding for homelessness assistance.

In 2012, HRI published its annual report, *The State of Homelessness in America*. This report examined trends in homelessness across the country between 2009 and 2011, a period of economic recovery in the nation. This report also examines economic and demographic factors that may put people at risk of homelessness.

### OUTREACH

Throughout 2012, the Alliance produced a significant number of original publications that translated its extensive knowledge of homelessness and its solutions into usable and transferable products for stakeholders throughout the nation. Publications included toolkits, community program descriptions, policy documents, interactive tools, and webinars. These products were primarily shared through the Alliance website, [www.endhomelessness.org](http://www.endhomelessness.org); the Alliance e-newsletter, sent weekly to 10,000 subscribers; the Alliance blog, *End Homelessness Today*; and other social media platforms. In 2012, the Alliance posted 154 original publications to its website.

In summary the Alliance produced:

TOOL AND TOOLKITS	31
ADVOCACY RESOURCES	25
POLICY BRIEFS	23
ADVOCACY UPDATES	22
WEBINARS	20
SOLUTIONS BRIEFS	13
REPORTS AND BEST PRACTICE PROFILES	10
OTHER PUBLICATIONS	10
<b>TOTAL ORIGINAL PUBLICATIONS</b>	<b>154</b>

### ON-LINE NEWS, SOCIAL MEDIA & BLOG

FACEBOOK UP **44%**:

5,391 followers (Dec. 31, 2011)  
7,778 followers (Dec. 31, 2012)

TWITTER UP **82%**:

4,400 followers (Nov. 29, 2011)  
7,673 followers (Feb. 7, 2013)

BLOG UP **34%**:

44,000 visits (1/1/11 - 12/31/11)  
59,088 visits (1/1/12 - 12/31/12)

### WEBSITE

In 2012, the Alliance website had

<b>686,211</b>	with an average	<b>3.9</b>	results in	<b>2,690,117</b>
VISITS	website visitor viewing	PAGES	a total of	PAGE VIEWS

# IMPROVING POLICY

The Alliance believes that homelessness is a problem with a solution, but the solution requires outcome-focused, research-based, and targeted changes in federal policies and resources. In 2012 the Alliance made significant progress in the following areas.

## VETERAN AFFAIRS

The Alliance has helped to create a programmatic and policy framework that holds the potential to end veteran homelessness by 2015, the federal goal. Our work in 2012 resulted in the following progress.

- Additional HUD-VASH vouchers (permanent supportive housing vouchers) and the exemption of these vouchers from sequestration.
- A tripled budget for the Supportive Services for Homeless Families program, which provides prevention and re-housing services (from \$100 million to \$300 million).
- Improved policy at the U.S. Department of Veterans Affairs that improved and reduced the size of the Grants Per Diem, transitional housing program.
- The creation of a coalition of veteran services organizations that work to educate Congress on best practices and largest needs.
- Improved integration of U.S. Department of Veterans Affairs (VA) and other homeless systems resulting in improved outcomes from VA spending.

## HEALTH AND HUMAN SERVICES

The Alliance continued to make Temporary Assistance for Needy Families (TANF) more responsive to homelessness. This initiative included collaborating with officials at the U.S. Department of Health and Human Services and working with communities around the country to implement these solutions.

## YOUTH

The Alliance also undertook a very important and significant initiative to jumpstart the issue of youth homelessness. It was the Alliance's assessment that very little progress was being made to end youth homelessness. Major concerns included the unknown size of the problem; the lack of a typology of the experience of homeless youth (a development which was essential for progress on chronic and family homelessness); and a lack of evidence on the effectiveness of interventions. The Alliance determined that the appropriate place to start was to collect data and create a typology. At the 2012 National Conference on Ending Family and Youth Homelessness, the Alliance released a typology of youth homelessness.

## CAPITOL HILL DAY

Every year, people from across the country take advantage of being in Washington, DC for the Alliance's National Conference on Ending Homelessness, and meet with their U.S. Senators and Representatives, and their respective staff members, in what is known as Capitol Hill Day. Capitol Hill Day 2012 was a monumental success, with a very large contingent of conference participants, from a record number of states, visiting a record number of congressional offices.

360

PARTICIPANTS  
FROM

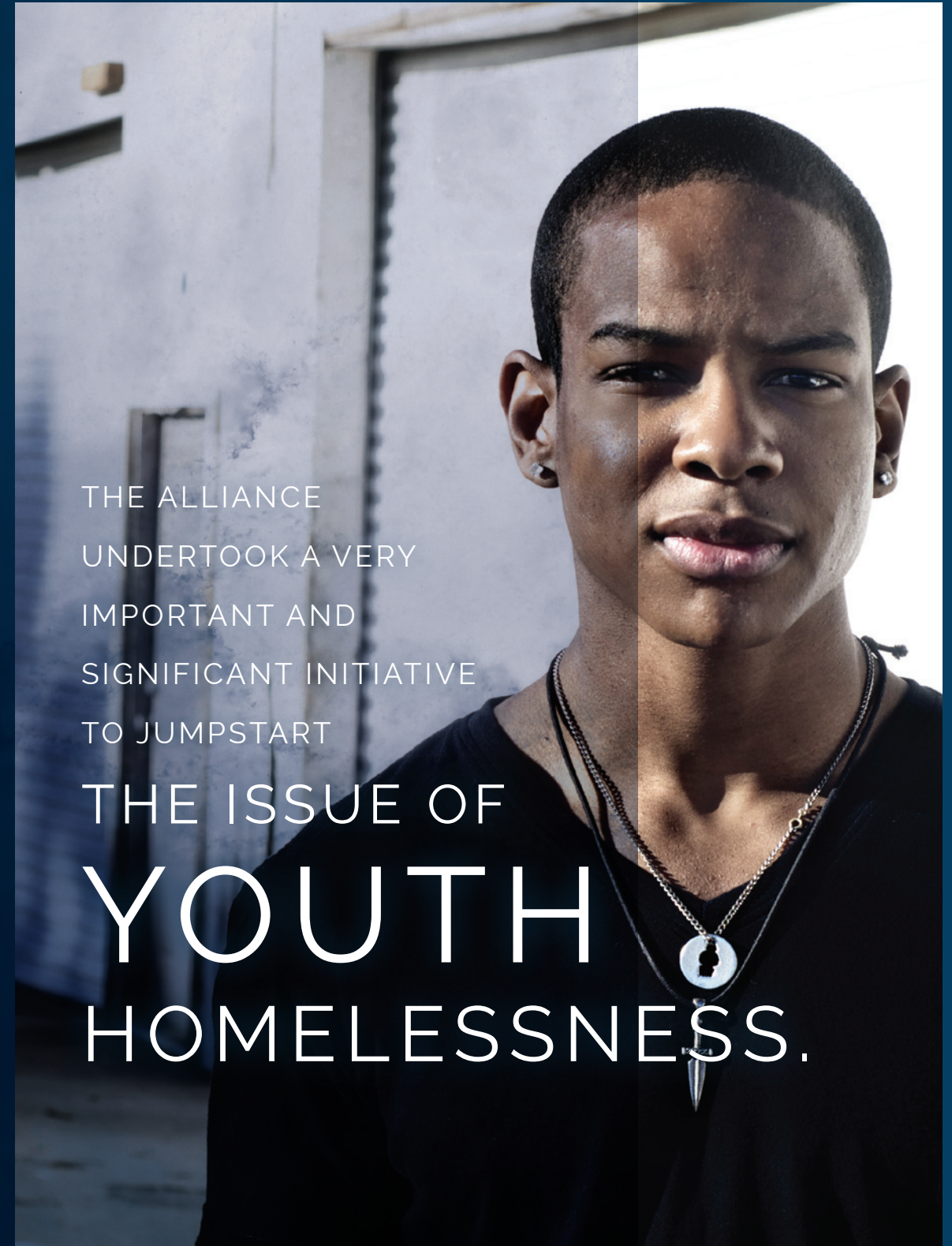
44

DIFFERENT  
STATES

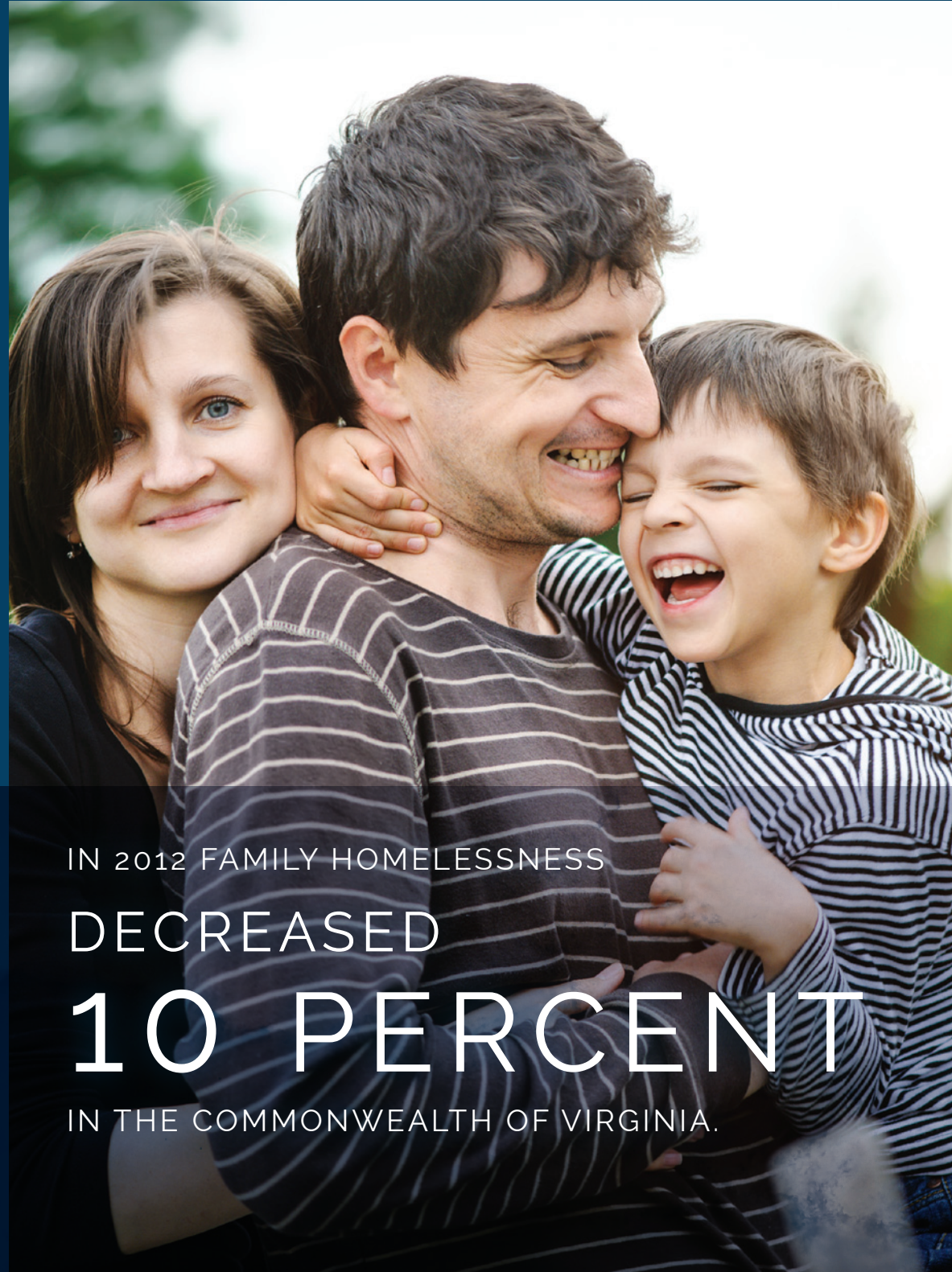
for a total of

289+

CONGRESSIONAL  
MEETINGS



THE ALLIANCE  
UNDERTOOK A VERY  
IMPORTANT AND  
SIGNIFICANT INITIATIVE  
TO JUMPSTART  
THE ISSUE OF  
YOUTH  
HOMELESSNESS.



IN 2012 FAMILY HOMELESSNESS  
DECREASED  
**10 PERCENT**  
IN THE COMMONWEALTH OF VIRGINIA.

# CAPACITY BUILDING & IMPLEMENTATION

The Center for Capacity Building provides comprehensive training and analysis to communities seeking to implement state of the art solutions to homelessness.

## THE CENTER FOR CAPACITY BUILDING

In 2012, the Center held Performance Improvement Clinics in 11 communities to help communities reduce the incidence and duration of homeless episodes. These one and a half day clinics bring together service providers, community leaders, and other key stakeholders to educate them about best practices, help them analyze local homelessness data, and implement comprehensive strategies that improve performance.

In 2012, the Center for Capacity Building also expanded its direct technical assistance and training operation, assisting 19 communities and states across the country.

## PROGRESS IN THE COMMONWEALTH OF VIRGINIA

2012 marked the second year of the Alliance's work with the Commonwealth of Virginia and the Virginia Coalition to End Homelessness. This project is reducing family homelessness by helping Virginia shift to a cost effective rapid re-housing approach. The work has helped build the capacity of service providers and reorganize resources to focus on rapidly re-housing families, leading to a 10 percent decrease in family homelessness in Virginia between 2012 and 2013.

## NATIONAL CONFERENCES & EVENTS

Each year the Alliance hosts two conferences, bringing together thousands of service providers, advocates, and public sector champions from across the country to share best practices and learn about what is working to end homelessness.

2012 NATIONAL CONFERENCE on ENDING FAMILY & YOUTH HOMELESSNESS  
Los Angeles, CA

614 attendees  
48 workshops  
113 speakers

2012 NATIONAL CONFERENCE on ENDING HOMELESSNESS  
Washington, DC

1485 attendees  
76 workshops  
224 speakers

In 2012 the Alliance celebrated the progress we have made in ending homelessness at the Annual Awards Ceremony held at the John. F. Kennedy Center for the Performing Arts in Washington, DC. At the ceremony the Alliance presented three awards to organizations and individuals who are leading the way in the effort to end homelessness.

- 2012's honorees were:
- Funders Together to End Homelessness, Boston, MA
  - DESC, Seattle, WA
  - Commissioner Mary Ann Borgeson, Douglas County District 6, Omaha, NE

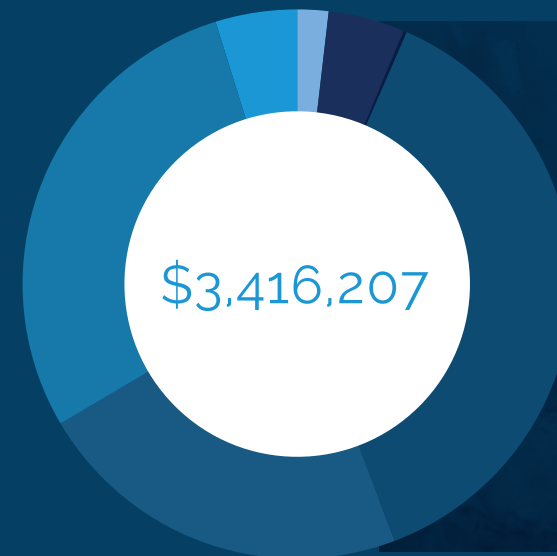
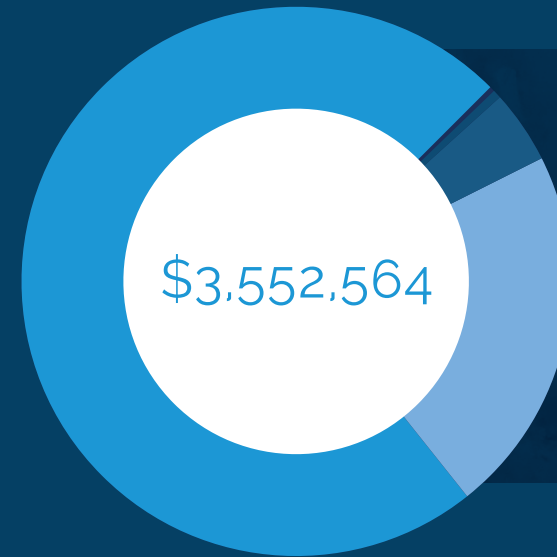
# 2012 Statement of ACTIVITIES

	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL
<b>REVENUE &amp; SUPPORT</b>			
GRANTS & CONTRIBUTIONS	\$ 750,862	\$ 1,850,726	\$ 2,601,588
CONFERENCE REGISTRATIONS	771,584	-	771,584
CONTRACT INCOME	154,216	-	154,216
INVESTMENT INCOME	6,774	-	6,774
OTHER REVENUE	18,402	-	18,402
NET ASSETS RELEASED FROM RESTRICTIONS	2,477,455	(2,477,455)	-
<b>TOTAL REVENUE &amp; SUPPORT</b>	<b>\$ 4,179,293</b>	<b>\$ (626,729)</b>	<b>\$ 3,552,564</b>

## EXPENSES

<b>PROGRAM SERVICES</b>			
ADVOCACY	\$ 163,248	-	\$ 163,248
CAPACITY BUILDING	979,860	-	979,860
CONFERENCES	761,885	-	761,885
RESEARCH & EDUCATION	1,287,638	-	1,287,638
LOBBYING	6,582	-	6,582
<b>TOTAL PROGRAM SERVICES</b>	<b>\$ 3,199,213</b>	<b>-</b>	<b>\$ 3,199,213</b>
<b>SUPPORT SERVICES</b>			
MANAGEMENT & GENERAL	\$ 154,832	-	\$ 154,832
FUNDRAISING	62,162	-	62,162
<b>TOTAL PROGRAM SERVICES</b>	<b>\$ 216,994</b>	<b>-</b>	<b>\$ 216,994</b>
<b>TOTAL EXPENSES</b>	<b>\$ 3,416,207</b>	<b>-</b>	<b>\$ 3,416,207</b>

CHANGE IN NET ASSETS	\$ 763,086	\$ (626,729)	\$ 136,357
NET ASSETS, BEGINNING OF YEAR	\$ 4,320,315	\$ 2,962,089	\$ 7,282,404
NET ASSETS, END OF YEAR	\$ 5,083,401	\$ 2,335,360	\$ 7,418,761





# DONORS

## \$100,000 AND ABOVE

Anonymous  
Fannie Mae  
Freddie Mac Foundation  
The Melville Charitable Trust

## \$25,000-\$99,999

Anonymous  
AFL-CIO Housing Investment Trust  
Mr. and Mrs. James A. Baker III  
Mr. and Mrs. Alexander Boyle  
Butler Family Fund

## \$10,000-\$24,999

Anchor QEA  
ASAF Charity  
Barnes & Thornburg LLP  
JC Supply & Manufacturing  
Margaret P. Langlykke  
Mr. and Mrs. Gary and Kathleen Parsons  
James H. Schwartz  
Technical Assistance Collaborative, Inc.  
Mr. and Mrs. Robert Villency  
World Service Meditation Group  
Fund for Humanity

## \$5,000-\$9,999

Building America CDE  
Center for Social Innovation  
Mr. and Mrs. Ralph and Karen Craft  
Tom Donohue Jr.  
Terrence Edwards  
Mr. and Mrs. John Sergio and Fei L Fisher  
Patrick Gilmore  
Jeffery Hayward  
Adam McKay and Shira Piven  
Realogy  
Raj Singh  
Social Solutions, Inc.  
Robert Stillman  
Allison Zimmerman

## \$1,000-\$4,999

Anonymous (10)  
Michael Bailey  
Bingham McCutchen LLP  
Sharon Blair  
Nan Roman and Tom Bobak  
James Boland  
Brookwood Companies  
Tom Burke  
Caravan of Thieves LLC  
Carmelite Communion, Inc.

Paul Peter Caslavka  
Columbia Capital, LLC  
ConocoPhillips Company  
Tim J. Cotter  
The Cottonwood Foundation  
Leslie K. Derr  
Mary M. Dougherty  
Kenneth M. Duberstein  
Philip D. Dunihue  
Dianne Eberlein  
The Eli and Edythe Broad Foundation  
Emerald Fund, Inc.  
William B. Fagan  
The Focus Foundation  
Frey Foundation  
The GE Foundation  
Stephen and Diana Goldberg  
Google Matching Gifts Program  
Grace Rapinchuk Charitable Foundation  
Anita Harfinger  
Luke E. Harris  
Jason Hochberg  
Alan Hoffman  
Robert P. Hollenbach  
Sara D. Holovaty  
Housing Innovations, LLC  
Craig Hutson  
IBM Employee Services Center  
Insider Guides  
Kalispel Tribe of Indians  
Rena Kaminsky  
Marybeth Shinn and David Krantz  
Tyler Curtis Kuhn  
Mark Larrimore  
Robert Levin  
Joe Liss  
Mike Lowry  
Marie C. and Joseph C. Wilson Foundation  
Peter Marozik  
Ms. Loris M. Masterton  
Mary A. McClain  
Patrick Mc Nerney  
Thomas and Michelle Melsheimer  
David Mohr  
Mr. and Mrs. Henry Morgan  
National Housing Conference  
NeighborWorks America  
Raelyn Alison Nicholson  
Reece W. Nienstadt  
Bruce Olcott  
Colin Shawn O'Shea  
Stuart Parkin  
Jonathan Pierson  
The Progress Family Foundation, Inc.  
Michael and Susan Quinn  
Raikes Foundation  
Jeanne G. Rand  
Joel and Barbara Richmon  
Lisbeth and George Ruderman

Mr. John Saltveit  
Schneider Family Foundation  
Natalie S. Shein  
John Sieron-Bethencourt  
Samuel Y Sessions  
Ian and Gail Stocks  
t3 (think. teach. transform.)  
Tides Foundation  
Wayne County Community Foundation  
Philipp Weis  
Nancy G. Whitney  
Judy Woodruff

## \$500-\$999

Anonymous (14)  
Alan and Esther Fleder Foundation  
Uzair Ali  
Olivier Armantier  
John and Tegan Baker  
Carolyn Bell  
Nancy E. Black  
Amy G. Brown  
Mr. and Mrs. Budd  
Maria Alexia Burke  
Capella University  
Wilfred Caron  
Sean M. Carroll  
Mary E. Carson  
Daniel Christensen  
Juanita A. Chou  
Corporation for Supportive Housing  
Deborah Dennis  
Joseph Djan  
Eberts and Harrison, Inc.  
Jayce Elliston  
Faith Realty, LLC  
Donald E Faughnan  
Stephen Fessant  
William J. Freschi  
Gannett Foundation  
William Gilmartin  
Shana Glasheen  
GRACO  
Raymond D. Grundeman  
Hader Charitable Foundation  
Hanlon/Proudfoot Charitable Fund  
Housing Assistance Council  
Ted Howe  
Harold S. Huang  
Robert Irving  
Joseph Charitable Trust  
Michael and Margaret Kalton  
David C. Keith  
Joseph Kelley  
Edward and Theresa Kirschbaum  
Andrew and Julie Klingenstein  
John J. LaFalce  
James Safranek and Julie Leader  
Lauren Lindheimer

Jason William Lord  
Samantha Madway  
Bobbie K. Marquette  
John Stephen Martin  
Timothy E. Marx  
Maryland Charity Campaign  
Amy L. McCarty  
James and Jeanne McDonald  
McQuade Brennan, LLP  
Microsoft Giving Campaign  
Matthew Miller  
Husham P. Mishu  
Jonathan Mooser  
Irene Mabry Moses  
Shalom Mulkey  
National Alliance on Mental Illness  
National Multi Housing Council  
Robert S. Northington  
Brandon Oakes  
Benjamin J. Paar  
Perkins Coie  
Pfizer Foundation  
Tom Pietropola  
Susan Praeger  
Residential Title & Escrow Co.  
Susan S. Rome  
Ronald Rosenfeld  
John and Margaret Rowe  
Joshua Rubin  
The Salvation Army  
Steven F. Schiffman  
Ronald and Bette Ann Schmidt  
Eric Schwarz  
Jeffrey Scuba  
M Beth Searls  
Jay and Karen Shapiro  
John N. Shepherd  
Harold and Jane E. Shute  
Sara Siegal  
Richard Siegel  
Jeanne Silvers  
Mary Gray Stephenson  
Tehiyah Day School  
Telesis Corporation  
Christian Tietzsch  
TisBest Philanthropy  
Carl L. Traulsen  
Edward A. Tupper  
Douglas Viggiano  
Laura Voge  
Daniel Walls  
Paul Warner  
Suzannah M. White  
David F. Whitney  
Whitney Foundation  
Joyce Williams  
Peter N. Woodfork  
Jason Wool  
Millicent Wright

## \$250-\$499

Anonymous (23)  
Phillip Lawrence Allen  
Lee Bacon  
Mark and Karen Beltz  
Jennifer Benaman  
Benevity Social Ventures, Inc.  
Marjorie Berk  
Yonatan Berkovits  
Martin and Johanna Bermann  
David Bernstein  
Timothy Presnell and Barbara Bettini  
Vera Bobovnikova  
Rebecca Booth  
Manuel and Kathleen Brodie  
John W. Burgess  
Damon Buus  
Lloyd G. Campbell  
Community Health Charities  
Diane Cornell  
Patrick J. Cruit  
Barbara Cuneo  
Winfield S. Danielson  
John and Elaine Darby  
Kristine Diano  
David DiBattista  
Howard Eisenberg  
Patrick Ezzell  
Greg Falcinelli  
Francine Falk-Allen  
Joseph P. Fell  
Thomas Fitzpatrick  
Martin R. Ford  
Peter Franks  
Jody Freeman  
Rebecca Gardner  
Paul Goodman  
Christopher Goodpastor  
Susan Gottfried  
Karen M. Hagan  
Lindsay G. Haines  
Ambassador and Mrs.  
Anthony S. Harrington  
Kevin S. Hawkins  
Ann F. Heintz  
Jill Elizabeth Hilton  
Dale Hoffman  
Emily F Horton  
Faith Jackson  
Sean Johnston  
Matthias Kleinz  
Benjamin Krefetz  
Greg Linnett  
Walter and Nancy Lob  
Webb Lyons  
Emma Jo and David Maas  
Michael T. Maliniak  
Alexander Maltas  
Lisa Manter

Christopher J. Marshall  
Thomas May  
Kay Moshier McDivitt  
Jessica Miller  
Michael Miller  
Mark Allen Moosman  
Annette Morales  
John Morrison  
Jason P. Nerad  
Alan Douglas Nilsen  
Joseph M. Nosek  
Kaitlin M. O'Brien  
Doron Orenstein  
Michael Partridge  
Mark Pocharski  
Carrie Raia  
The Reebok Foundation  
James R. Rhea  
Andrew Rich  
Shelby Rushing  
Kevin Russell  
Paul M. Rutz  
Stephanie Schmelz  
Donna L. Schwab  
Cathryn Schwing  
Carl Semmelhaack  
Glenn Shaikun  
Paul M Sherer  
Stephanie Spangler and  
Robert Shulman  
Julia Sorrells  
William and Sandra Spivey  
Eric Nathan Sporkin  
Paul Sprague  
State Street Foundation Inc.  
Brian J. Stepien  
Delphye Swint  
Francine Tallent  
Emily Michelle Tomaszewski  
Naciye Turan  
Union Bank  
Kelsey Vandermeulen  
Paula Van Ness  
Frank A. Wasyk  
Deborah L. Webb  
John White  
Khanne Williams  
Robert D. Willis  
Steven J. Wine  
Fredericka Wolman  
Jenifer Woo  
Ann Woodward  
Reinhard Zippelius

## BOARD of DIRECTORS

---

### Co-Chairmen

SUSAN G. BAKER  
Houston, TX  
*Co-Founder*

MIKE LOWRY  
Former Governor, Washington State  
Renton, WA

### Vice Chairman

GARY M. PARSONS  
Potomac, MD

### Secretary

ELIZABETH BOYLE  
Chevy Chase, MD  
*Co-Founder*

### Treasurer

ROBERT D. VILLENCY  
250 RH, LLC.  
New York, NY

### President

NAN ROMAN  
National Alliance to End  
Homelessness  
Washington, DC

### Board Members

HENRY CISNEROS  
CityView  
San Antonio, TX

STEPHEN COYLE  
AFL-CIO Housing Investment Trust  
Washington, D.C.

KENNETH M. DUBERSTEIN  
The Duberstein Group  
Washington, DC

JEFFERY HAYWARD  
Fannie Mae  
Washington, DC

G. ALLAN KINGSTON  
Culver City, CA

JOHN J. LAFALCE  
HoganWillig  
Getzville, NY

TIM MARX  
Catholic Charities of St. Paul  
and Minneapolis  
Minneapolis, MN

D. WILLIAM MOREAU, JR.  
Barnes & Thornburg LLP  
Washington, DC

IRENE MABRY MOSES  
Faith Realty  
Baltimore, MD

MICHAEL R. STEED  
Paladin Capital Group  
Washington, DC

ROBERT D. STILLMAN  
Chevy Chase, MD

JUDY WOODRUFF  
PBS NewsHour  
Alexandria, VA

## STAFF

---

NAN ROMAN  
*President and CEO*

SHALOM MULKEY  
*Chief Operating Officer*

STEVE BERG  
*Vice President for Programs and Policy*

CATHERINE AN  
BARBARA ANZELMO  
SAMANTHA BATKO  
AMANDA BENTON  
ANNA BLASCO  
EMANUEL CAVALLARO  
JENIFER GAMBLE  
JULIE KLEIN  
D'ARCY KLINGLE  
IAN LISMAN  
KAY MOSHIER MCDIVITT  
SHARON MCDONALD  
JENNIFER OLNEY  
KATE SEIF  
LISA STAND  
NORM SUCHAR  
ANDRE WADE  
KIMBERLY WALKER  
PETER WITTE



THE ALLIANCE PROVED WHAT  
JUST A FEW YEARS AGO SEEMED  
NEARLY IMPOSSIBLE:  
THAT WE CAN  
END  
HOMELESSNESS  
IN AMERICA.

THAT WE CAN HOUSE ANYONE—  
AND THAT OUR CHALLENGE NOW  
IS TO HOUSE EVERYONE.

---

SHAUN DONOVAN  
SECRETARY OF US DEPARTMENT OF  
HOUSING AND URBAN DEVELOPMENT



National Alliance to  
**END HOMELESSNESS**

1518 K STREET, NW, SUITE 410  
WASHINGTON, DC 20005

T: (202) 638-1526

F: (202) 638-4664

[ENDHOMELESSNESS.ORG](http://ENDHOMELESSNESS.ORG)

